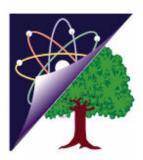
ENVIRONMENTAL TOPICAL AREA CONTINUING TRAINING





CERCLA Activities Oversight

PARTICIPANT'S GUIDE

Produced by

U. S. DOE - Rocky Flats Field Office Training and Technical Qualifications Group

Additional copies of this guide can be downloaded from the Internet http://cted.inel.gov/cted/rfv/video.htm **WELCOME** to the Environmental Topical Area Continuing Training video presentation.

The goal of this learning activity is for you to apply your knowledge of environmental compliance. This goal is accomplished through short video vignettes that address common issues and potential problems found throughout DOE facilities. You will be introduced to a series of questions that you will use to resolve the issues presented in the vignettes. When you know how to analyze situations and ask the right questions, the issue is mostly resolved.

This is one of three learning activities available to you. This program deals with oversight issues found at DOE CERCLA activities. The other two videos deal with Oversight at DOE Treatment, Storage, and Disposal facilities and Analytical Laboratories.

YOUR TASK is to answer the **five key questions** that were posed on the video and then address the question regarding the issues that need to be dealt with at a CERCLA site. Answer the questions according to what you heard and saw on the video about the facility. Start broad and list concerns or issues that Rob should consider. The instructor will tell you how much time you have to answer these questions. You will discuss them as a group when you are finished.

The Five Key Questions		
1.	"What is happening?"	
2.	"What 'questions' should I ask?"	
3.	"What research should I do?"	

4. "What '	rules' apply?"			
5. "What a	re the overlaps (int	errelationship	os), if any?"	
And, an ac	dded question			
What coul	d go wrong?			

YOUR TASK, once again, is to answer the five key questions that were posed on the video and answer the question "What should Rob do?". Answer the questions according to what you heard and saw on the video about the activities, issues, the risks and the priorities. This time list specific laws and regulations and how they apply to the situation. The instructor will tell you how much time you have to answer these questions. You will discuss them as a group when you are finished.

1.	"What is happening?"
2.	"What 'questions' should I ask?"
3.	"What research should I do?"

1.	l. "What 'rules' apply?"				
j. "	What are the overlaps (interrelationships), if any?"				

YOUR TASK is to look at what took place and recommend the action that Rob should take. Use the five questions that were introduced in the program to help you come to your conclusions.					
				 	
				 	
				 	
				 	
				 	

HERE are some answers to Rob's situation. Remember, if the self-questioning is effective, the information and the course of action you select will usually be correct - it may be different from someone else's - but still correct.

FIRST BREAK ANSWERS

Rob is an experienced Environmental Engineer. His most recent assignment was oversight at the Treatment Storage and Disposal facility on the site. He knew how that facility operated and was fully familiar with the TSD operations, laws and procedures. Much of the waste handled at the TSD came from the CERCLA activities where he is now assigned. Rob's self-confidence and familiarity with TSD functions gave him the belief that the rules were the same. He soon discovers that they are not.

Rob needs to realize that although conditions look similar, the laws are not always the same. A lot is based on judgement, Rob will find that it must be <u>informed</u> judgement - not intuition based on previous experience.

Please note: Conditions and practices at locations across the DOE complex can vary widely. Simply being different does not mean it's wrong. Also, this material is not all-inclusive. You will likely see and discuss issues not mentioned in this guide. Those additional issues are both valid and pertinent to the topic. Such discussion is encouraged.

When asking the "5 Key Questions" Rob should be looking for the following:

1. "What is happening?"

Rob should immediately learn:

- The scope and levels of activity on the site;
- possible sources of emissions and releases, and the potential for these;
- what the people are doing and how they do it; and
- why each person is performing a particular task.

Rob should perform a preliminary survey of the facility's operations. This is to determine obvious "good" and "bad" practices. Although a CERCLA activity may look disorganized, order and organization should be evident. Good order

and organization of the activity and the professional manner in which personnel perform their work are good indicators of how well the facility is in compliance with state and Federal laws. Likewise, disorder and poor organization are indications that people may be unprofessional and not well disciplined in their work practices. These are good indicators that state and Federal laws are not being adhered to.

Rob should be evaluating the approaches to the cleanup. He should be evaluating if the site is working under one Record of Decision (ROD) or if it operating under several RODs (a "piecemeal" approach). He should be evaluating which activities are covered under removal actions, and of the activities covered under removal actions, which are time-critical and which are non-time critical. He should be evaluating any *written* agreements that may waive substantive requirements during time-critical and non-time critical removal actions.

2. "What 'questions' should I ask?"

Rob needs to ask "What permits are required for this site to operate?"

Next, he will want to know who is in charge? . . . what is the organization structure? . . . what is the history of operations and any related problems? . . . and what are the current "hot" issues?

It appears that the facility has not completed the remedial investigation and feasibility study (RI/FS). How does the facility place newly discovered areas of contamination into the administrative record? As an ancillary issue of the evaluation and testing processes, how does the facility handle their investigative derived waste (IDW)?

3. "What research should I do?"

It will be necessary for Rob to obtain copies of the ROD(s) for review of activities to be conducted, identification of CERCLA waste management units and applicable areas of contamination (AOCs) to be employed during CERCLA remediation activities and the assignment of applicable or relevant and appropriate requirements (ARARs) or to be considered.

What risks are associated with this activity? CERCLA requirements vary depending on the risks posed. Response actions must be those most

appropriate to address the risks.

Rob needs to examine the decontamination and decommissioning (D&D) aspects of the program to determine if all the D&D activities are covered under the CERCLA administrative process or are some of them covered outside of this process.

For a CERCLA operation much of the research also involves determining what rules apply.

4. "What 'rules' apply?"

The Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) provides authority to respond to releases or threatened releases of hazardous substances to DOE decommissioning activities when jurisdictional thresholds established by CERCLA are met.

Even though CERCLA will apply to most decommissioning activities, the type of CERCLA response action for a given facility and how the response should be implemented must be determined. CERCLA applicability means that decommissioning activities must proceed consistent with a specific statutory and regulatory framework that provides significant authority to DOE as well as significant compliance and oversight responsibilities for EPA, States, and stakeholders. Who are the stakeholders and what are their interests?

- Decommissioning activities must be conducted in a manner consistent with CERCLA response authority.
- DOE, under authorization of Executive Order 12580, determines the most appropriate response to prevent or eliminate risks from releases or threatened releases of hazardous substances to the environment.
- Examination of any ongoing discharges, i.e., water and air, subject to the Clean Water Act (CWA) or Clean Air Act (CAA) that are not part of their CERCLA administrative process should be carefully examined.

Some activities although being conducted on the CERCLA site may be clearly RCRA and subject to the RCRA rules. For example, light bulbs collected on the CERCLA operation and not properly containerized and stored as required by 40 CFR 261.1 and 262.34 are subject to RCRA rather than the CERCLA

administration [see http://www.tis.eh.doe.gov/others/ll/lmes/100054.txt]

Rob must be careful not to overlook "cultural resources" which can be of many types. Archaeological resources are but one part of the cultural resources concept. The abandoned buildings may be subject to the 1966 Historic Preservation Act. Each state may have its own version of Historic Preservation and even though the abandoned buildings are part of the CERCLA site they may still be of historic significance.

5. "What are the overlaps (interrelationships), if any?"

DOE exercise its CERCLA authority in conjunction with the Environmental Protection Agency (EPA) and DOE stakeholders, e.g., state environmental quality agencies, counties and Indian Tribes.,

DOE and EPA develop an Interagency Policy to facilitate streamlined compliance of decommissioning activities with CERCLA requirements.

What could go wrong?

Rob could assume that his experience and knowledge from performing oversight at the Treatment, Storage and Disposal Facility would be directly transferrable to oversight at the CERCLA site. Initially, Rob made that assumption and arrived at some incorrect conclusions. He risks making inappropriate decisions that can jeopardize operations at the site. When realized, this caused Rob to question his competence and erodes his self-confidence. It also strains relations with the site manager and key decisions are affected.

SECOND BREAK ANSWERS

1. "What is happening?"

Rob only looked at the remedial action plan and D&D plan. [NOTE: There is an assumption that the remedial action plan is a summary of the ROD activities.] It is possible that the two documents do not clearly describe the whole picture of the activity(s) being covered.

By all appearances the activity is well run and managed. The immediate handling of the discovery of what appeared to be Indian archeological remains demonstrates thorough training and familiarity with procedures for emergency response. This level of professionalism should have been a positive signal to Rob.

2. "What 'questions' should I ask?"

The key question for Rob at this point is "What rules do apply?" Rob is operating under an old set of rules that have gotten in the way of good oversight.

If I was wrong in this area, was I wrong in other decisions? Which ones?

Was I right to shut down the operations?

3. "What research should I do?"

What does the site ROD say? Rob had checked the Remedial Action Memo and the demolition plan but failed to review the ROD.

Removal actions can occur prior to the ROD but it should be mentioned in the ROD that the removal action did occur.

A waste pile that is not covered under the CERCLA record would be fully subject to RCRA [or in the case of the Toxic Substances Control Act (TSCA)].

Although the CERCLA action is Federal, the state regulator could involk a regulatory noncompliance for a RCRA or TSCA violation when it fell out of the CERCLA action.

4. "What 'rules' apply?"

The guiding document for this CERCLA activity is the site ROD. According to the site manager, all operations are being conducted according to the ROD. Areas that needed clarification had been raised to the EPA and had been resolved. Rob needs to learn the details of the ROD and any clarifying guidance provided by the EPA. [NOTE: Guidance documents are *only guidance*. Guidance documents have no statutory authority. Likewise, verbal guidance provided by "official" personnel from any agency is only worth the paper it is printed on.]

5. "What are the overlaps (interrelationships), if any?"

In this instance, it is knowing what overlaps to look for. Some rules DO NOT conflict or overlap. Rules under RCRA and OSHA that deal with treatment storage and disposal operations do not normally apply to a CERCLA activity. Rob needs to get to the point where he fully understands the regulations dealing with CERCLA remediation and D&D functions and does not confuse them with provisions for TSD operations.

The issue of the waste piles may have been valid if they were not addressed in the ROD. According to the site manager they were - but, Rob wasn't sure. Taking action as serious as shutting down a work site should be done with good reason and after confirming the basis. Note that there did not appear to be an eminent health or safety risk. In this case Rob was wrong.

THIRD BREAK ANSWERS

This is a case where Rob got off on the wrong foot. He neglected to do the research necessary to perform oversight effectively. He believed that prior experience was enough.

Rob could have been correct in his interpretation. The waste piles may not be identified in any CERCLA administrative process. He will have to check and make certain that it was not a result of a time critical removal action (no public input but there should be some kind of documentation of the decision(s) made). Rob only looked at the remedial action plan and D&D plan. There is an assumption that the remedial action plan is a summary of the ROD activities. It is possible that the two documents do not clearly describe the whole picture of the activity(s) being covered.

Rob acted before he had a full understanding of the rules and procedures for this operation. He could have taken time to listen and to probe the differences in perspective that appeared to Rob to be signals of Seymour's nonresponsiveness. When Rob and Seymour saw things differently Rob could have asked Seymour to explain the basis for his actions, "Seymour, help me to understand your position." This would have lead to discussions of the ROD and the realization that Rob was applying the wrong standards to activities on this CERCLA project.

It isn't easy to admit you made a mistake. But, it goes a long way in regaining your credibility and respect.

PART IV - Gathering your Resources

Creating a reference library for every project is a good idea. Along with the expected volumes of regulations and files of permit information there are other resources that can prove useful:

A list of colleagues in similar positions across the complex

A file of newspaper and magazine clippings

An Internet mail list where these topics are discussed.

A list of Internet web sites where this kind of data is available. The following is a short list of some web sites that environmental engineers might find useful. Add these to your "Hot list."

http://www.earth1.epa.gov/docs/ERNS/docs/cercfact.html Fact sheets on Emergency Response Notification System and CERCLA

http://www.ornl.gov/Env_Rpt/csepcra.html
Emergency Planning and Community Right-to-Know

http://www.ornl.gov/Env_Rpt/cscercla.html
Comprehensive Environmental Response, Compensation, and Liability Act

http:/www.ornl.gov/Env_Rpt/csintgrt.html RCRA/CERCLA Integration

http://www.ornl.gov/Env_Rpt/cstable1.html#RCRA 1993 ORR ASER Compliance Summary Tables

http:/www.inel.gov/environment/tools/ffa-co-6.html
Negotiation of a CERCLA Federal Facilities Agreement

http://www.em.doe.gov/dd/fctsht1.html
Questions and Answers - D&D/CERCLA

http:/www.em.doe.gov/dd/fctsht5.html For More Detailed Information http:/tis.eh.doe.gov/docs/egm/gen/gen.0102.txt Comparison of RCRA/CERCLA Cleanup Processes

http://www.em.doe.gov/dd/cercla.html
Application of CERCLA Response Authority to Department of Energy
Decommissioning Activities

http://www.tis.eh.doe.gov/others/ll/lmes/100054.txt RCRA Hazardous Waste Within CERCLA Boundaries

http://www.osha-slc.gov/OshDoc/Interp_data/INTERP_19921223B.html EPA CERCLA Regulations and Site Monitoring Requirements of 1910.120.

http://www.cedar.univie.ac.at/arch/enveng-1/95oct/msg00071.html State vs. CERCLA on Permits

This is not a comprehensive list. Once you begin seeking out these documents the sites where they are found will lead you to even more material.

Happy Surfing.